

Notes to the Financial Statements

1. Operating Segments continued

			52 weeks to 30 March 2018
	Retail £m	Car Servicing £m	Total £m
Other segment items:			
Capital expenditure	30.3	7.0	37.3
Depreciation and impairment expense	18.1	5.9	24.0
Amortisation expense	8.3	0.5	8.8
			52 weeks to 31 March 2017
	Retail £m	Car Servicing £m	Total £m
Other segment items:			
Capital expenditure	29.5	6.6	36.1
Depreciation and impairment expense	16.5	5.1	21.6
Amortisation expense	7.9	0.2	8.1

There have been no significant transactions between segments in the 52 weeks ended 30 March 2018 (2017: £nil).

2. Operating Expenses

	52 weeks to 30 March 2018 £m	52 weeks to 31 March 2017 £m
For the period		
Selling and distribution costs	410.0	401.5
	410.0	401.5
Administrative expenses, before non-recurring items	85.6	80.0
Non-recurring administrative expenses	4.8	3.4
	90.4	83.4
	500.4	484.9

3. Operating Profit

	52 weeks to 30 March 2018 £m	52 weeks to 31 March 2017 £m
For the period		
Operating profit is arrived at after charging/(crediting) the following expenses/(incomes) as categorised by nature:		
Operating lease rentals:		
– plant and machinery	2.8	2.0
– property rents	92.1	91.7
– rentals receivable under operating leases	(3.6)	(3.8)
Landlord surrender premiums	(2.1)	(1.9)
Loss on disposal of property, plant and equipment	4.1	0.2
Amortisation of intangible assets	10.9	10.0
Depreciation and impairment of:		
– owned property, plant and equipment	23.0	20.8
– assets held under finance leases	1.0	0.8
Trade receivables impairment	0.2	0.1
Staff costs (see note 4)	231.4	219.7
Cost of inventories consumed in cost of sales	555.9	524.7

3. Operating Profit continued

The total fees payable by the Group to KPMG LLP and their associates during the period was £0.2m (2017: £0.4m), in respect of the services detailed below:

For the period	52 weeks to 30 March 2018 £'000	52 weeks to 31 March 2017 £'000
Fees payable for the audit of the Company's accounts	30	30
Fees payable to KPMG LLP and their associates in respect of:		
The audit of the Company's subsidiary undertakings, pursuant to legislation	171	205
Audit-related assurance services	15	15
Other assurance services	—	75
All other services	—	75
	216	400

4. Staff Costs

For the period	52 weeks to 30 March 2018 £m	52 weeks to 31 March 2017 £m
The aggregated remuneration of all employees, including Directors, comprised:		
Wages and salaries	210.5	195.5
Social security costs	15.0	16.3
Equity settled share-based payment transactions (note 23)	0.4	1.0
Contributions to defined contribution plans (note 25)	5.5	6.9
	231.4	219.7

For the period	Number	Number
Average number of persons employed by the Group, including Directors, during the period:		
Stores/Autocentres	9,678	9,729
Central warehousing	564	527
Support Centre	944	945
	11,186	11,201

Key Management Compensation

For the period	52 weeks to 30 March 2018 £m	52 weeks to 31 March 2017 £m
Salaries and short-term benefits	3.9	4.5
Compensation for loss of office	0.1	0.2
Social security costs	0.6	0.8
Pensions	0.3	0.4
Share-based payment charge	0.1	0.4
	5.0	6.3

Key management compensation includes the emoluments of the Board of Directors (including Non-Executive Directors) and the emoluments of the Halfords Limited and Halfords Autocentres management boards.

Full details of Directors' remuneration and interests are set out in the Directors' Remuneration Report on pages 82 to 90 which form part of these financial statements.